

**Manchester Health and Wellbeing Board
Report for Information**

Report to: Manchester Health and Wellbeing Board – 15 March 2017

Subject: City of Manchester Single Hospital Service Update

Report of: Peter Blythin, Director Single Hospital Service Programme

Summary

The Single Hospital Service Programme continues to make good progress. Current activities are focussed on the review and approvals processes operated by the Competition and Markets Authority and NHS Improvement (Regulator). The Programme is suitably resourced for current activities and governance arrangements are operating effectively. Communications and engagement activities are being enhanced.

Recommendations

The Board is asked to note the current position of the Single Hospital Service Programme.

Board Priority(s) Addressed:

Health and Wellbeing Strategy priority	Summary of contribution to the strategy
Getting the youngest people in our communities off to the best start	A Single Hospital Service Programme will optimise the provision of healthcare service to young people across Manchester and so minimise any adverse effects.
Educating, informing and involving the community in improving their own health and wellbeing	
Moving more health provision into the community	
Providing the best treatment we can to people in the right place at the right time	
Turning round the lives of troubled families	
Improving people's mental health and wellbeing	
Bringing people into employment and leading productive lives	The proposed new Single Hospital Service organisation will aim to be an employer of choice, providing access to employment opportunities for local people and

	excellent training and career paths for a broad range of healthcare professionals.
Enabling older people to keep well and live independently in their community	A Single Hospital Service will ensure effective standardisation of hospital services in Manchester so that residents are able to access the best and most appropriate healthcare, regardless of where they live.

Links to the Manchester Health and Social Care Locality Plan

The three pillars to deliver the Manchester Health and Social Care Locality Plan	Summary of Contribution or link to the Plan
A single commissioning system ensuring the efficient commissioning of health and care services on a city wide basis with a single line of accountability for the delivery of services	
'One Team' delivering integrated and accessible out of hospital community based health, primary and social care services	
A 'Single Manchester Hospital Service' delivering consistent and complementary arrangements for the delivery of acute services achieving a fully aligned hospital model for the city	

Lead board member:

Kathy Cowell – Chair, CMFT
Barry Clare – Chair, UHSM
Jim Potter – Chair, PAHT

Contact Officers:

Name: Peter Blythin
Position: Director Single Hospital Services Programme
Telephone: 0161 291 4369
E-mail: p.blythin@nhs.net

Background documents (available for public inspection):

None

1. Introduction

- 1.1 The purpose of this paper is to provide an update for the Health and Wellbeing Board on the City of Manchester Single Hospital Service Programme.

2. Governance

- 2.1 The previously established programme governance arrangements continue to function effectively. In particular all three Trusts, University Hospital of South Manchester NHS Foundation Trust (UHSM), Central Manchester University Hospitals NHS Foundation Trust (CMFT) and Pennine Acute Hospitals NHS Trust (PAHT) remain actively involved.
- 2.2 As part of these arrangements work has been completed to test the timeline for achievement of the transaction, notably the merger of CMFT and UHSM as an essential precursor to the transfer of North Manchester General Hospital (NMGH) to the new Foundation Trust within 12-18 months of the establishment of the new organisation. This exercise has reaffirmed the integrity of the existing target dates for the overall transaction.
- 2.3 In the interim CMFT is playing a significant role in helping to stabilise a range of clinical services at NMGH.

3. Engagement with the Competition and Markets Authority (CMA)

- 3.1 The formal Stage 2 submission (Clinical Benefits Case) was presented to the CMA as planned on 31 January 2017. A meeting with the CMA involving staff from CMFT, UHSM and the SHS Programme Team subsequently took place on 3 February. The meeting focussed on a range of patient benefits including Women's Health, Orthopaedics, Urology, Head and Neck services and Stroke care.
- 3.2 Four cross cutting themes were also discussed;
- Workforce
 - Information Management and Technology
 - Finance
 - Estates
- 3.3 The CMA subsequently informed the SHS Programme Team on the 9 February that it would commence its fast-track Phase 1 investigation on 10th February. A decision on the Phase 1 investigation was notified by the CMA on the 27th February.
- 3.4 Link to latest CMA Announcement is set out below:

<https://www.gov.uk/cma-cases/central-manchester-university-hospitals-university-hospital-of-south-manchester-merger-inquiry>

- 3.5 The Phase 2 process will run for a minimum of 24 weeks and involve a number of prescribed steps including local engagement with key stakeholders, site visits to meet lead clinicians and a formal panel hearing in London. The process will be led by an Investigation Panel.

4. NHS Improvement (NHS I) Processes

- 4.1 In addition to work required by the CMA, progress is also being made with the NHS I risk assessment process.
- 4.2 The first stage is the Strategic Gateway in respect of which an account of the work undertaken across Manchester to support the development of a Single Hospital Service for the City was submitted to NHS I in November 2016. Commentary from NHS I was received and a final version approved through Trust Executives and submitted to NHS I on 15 December 2016.
- 4.3 The annotated account of the strategic work undertaken across Manchester in support of the Locality Plan, including the SHS, was subsequently accepted by NHS I. As a result, the SHS Programme Team is progressing the development of a Full Business Case (FBC) for clearance by Boards of Directors of Central Manchester University Hospitals NHS Foundation Trust (CMFT) and University Hospital of South Manchester NHS Foundation Trust (UHSM) prior to submission to NHS I by end of March 2017.
- 4.4 Alongside the process for creating the FBC, the Long Term Financial Model (LTFM) and the Post Transaction Integration Plan (PTIP) are also being developed within the same timeframe.

5. Greater Manchester Transformation Fund

- 5.1. Funding in respect of the first tranche of GMTF monies is now flowing in to Manchester, and an Investment Agreement has been signed off.
- 5.2. The comprehensive investment proposition for all initiatives in the Manchester Locality Plan, including the full costs associated with the SHS Programme along with the funding for other initiatives such as the establishment of the Manchester Local Care Organisation has been submitted to the Greater Manchester Health and Social Care Partnership (GMHSC). To support the evaluation of this proposal a Cost Benefit Analysis (CBA) of the SHS Project 1 (UHSM/CMFT merger) has been completed following a methodology agreed with GMHSC.
- 5.3. The CBA was produced with input from the SHS Programme Team, CMFT and UHSM along with technical advice from the Reform and Innovation Team at Manchester City Council. The analysis was completed at the end of January as planned and submitted to the GMHSC Team.
- 5.3. The GMHSC Team has confirmed an executive level meeting on the 8th March to consider a range of strategic issues associated with the CBA and the overall SHS submission made last year.

- 5.4 The Single Hospital Service Programme Team will continue to co-operate with the evaluation of the submission made to GMHSC.

6. Recommendation

The Health and Wellbeing Board is asked to receive this report and note the progress being made to deliver a Single Hospital Service for the City of Manchester.